Kalkaska Township

Kalkaska County, Michigan

Audit Report

For the Year Ended March 31, 2006

			cedures Rep	ort				
Local Gove	er P.A. 2 of 19 ernment Type			Local Government Na			County	1 -
City	<u></u> X⊥ Tow	nship			a Township e Accountant Report Submit	ind to State:	Kalkas	зка
Audit Date	, 31/06		Opinion Date 9 / 7 / 0 6	Dat	9/30/06	ted to State.	_	
We have accordan	audited the ce with the Statemen	ne fii ne S	nancial statements of this statements of the Govern r Counties and Local Units	mental Accountin	g Standards Board (GASB) and the	Uniform Repor	nts prepared in ting Format for
We affire			. The Alice Co. He Alice Born Alice A	wite of Legal Haits	of Countymod in Mic	higan ac rovicos	Ī	
			with the Bulletin for the Au			ingan as revised	.	
			blic accountants registere			P.	41 4 5-	46 4 5
			llowing. "Yes" responses hendations	nave been disclose	ed in the financial state	ements, including	the notes, or in	the report of
You must	t check the	арр	licable box for each item l	pelow.				
Yes	⊠ No	1.	Certain component units	/funds/agencies of	the local unit are excl	uded from the fi	nancial stateme	nts.
Yes	ĭX No	2.	There are accumulated 275 of 1980).	deficits in one or	more of this unit's un	reserved fund b	alances/retained	l earnings (P.A.
Yes	No ⊠	3.	There are instances of amended).	non-compliance v	with the Uniform Acco	ounting and Bud	lgeting Act (P.A	. 2 of 1968, as
Yes	⊠ No	4.	The local unit has viola requirements, or an order				e Municipal Fin	ance Act or its
Yes	X No	5.	The local unit holds depay as amended [MCL 129.9				requirements. (P	.A. 20 of 1943,
Yes	[X No	6.	The local unit has been	delinquent in distri	buting tax revenues th	at were collected	d for another tax	ing unit.
Yes	No	7.	The local unit has viola pension benefits (norma credits are more than the	al costs) in the cur	rent year. If the plan	is more than 10	0% funded and	the overfunding
Yes	[X No	8.	The local unit uses cre (MCL 129.241).	dit cards and has	not adopted an app	licable policy as	required by P.	A. 266 of 1995
Yes	⊠ No	9.	The local unit has not ac	lopted an investme	ent policy as required t	by P.A. 196 of 19	997 (MCL 129.9	5).
We have	e enclosed	d the	e following:			Enclosed	To Be Forwarded	Not Required
The lette	er of comm	ents	s and recommendations.	_		X		· · · · · · · · · · · · · · · · · · ·
Reports	on individ	ıal fe	ederal financial assistance	e programs (progra	am audits).			X
Single A	Audit Repor	ts (A	TOBIN & CO)., P.C.				X
Certified F	Public Accoun	tant (FILEN 400 E. EIGH TRAVERSE CITY, MI			<u> </u>		
Street Add	dress		231-947-0	151	City		State ZIP.	
Accounta	nt Signature		David	1. Ou	lu		9.29.	-06

Table of Contents

INTRODUCTORY SECTION	
Comments and Recommendations	4 - 5
FINANCIAL SECTION	
Accountant's Report Management's Discussion and Analysis	7 8 - 1 0
Basic Financial Statements	
Government-wide Financial Statements: Statement of Net Assets Statement of Activities	11 12
Governmental Funds: Balance Sheet Statement of Revenues, Expenditures and Changes in Fund Balances	13 14
Fiduciary Funds Statement of Fiduciary Net Assets	15
Notes to Basic Financial Statements	16 - 20
SUPPLEMENTAL DATA SECTION	
Required Supplementary Information: Schedules of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual: 1 - General Fund 2 - Improvement Revolving Fund 3 - Ceinetery Perpetual Care Fund	22 - 25 26 27
Other Supplementary Information	
 4 - Combining Statement of Changes in Assets and Liabilities All Agency Funds 5 - 2005 Property Tax Levy and Collection 6 - Statement of Revenues, Expenditures and Balance Property Tax Administration Fees 	28 29 30

INTRODUCTORY SECTION

Comments and Recommendations

We have audited the basic financial statements and the individual fund financial statements of Kalkaska Township, Kalkaska County, for the year ended March 31, 2006 and have issued our report thereon. As part of our examination, we made a study and evaluation of the Township's system of internal accounting control to the extent we considered necessary to evaluate the system as required by generally accepted auditing standards. The purpose of our study and evaluation was to determine the nature, timing and extent of the auditing procedures necessary for expressing an opinion on the Township's financial statements. Our study and evaluation was more limited than would be necessary to express an opinion on the system of internal accounting control taken as a whole.

Our study and evaluation made for the limited purpose described above would not necessarily disclose all material weaknesses in the system. Accordingly, we do not express an opinion on the system of internal control of Kalkaska Township taken as a whole. As a result of our examination, we respectfully submit the following comments and recommendations.

General

Records were maintained in excellent condition by your present Clerk and Treasurer. Recorded revenues were deposited intact, journals and ledgers were properly posted, Board minutes were maintained in good order, and supporting documents and follow-up procedures appeared adequate. The efforts of these officials for 2005-2006 are commendable.

Budgets and Procedures

The General Fund expenditure budget was \$569,193 higher than aetual expenditures. This matter should receive special attention in future budget preparation, since the budget is intended to be the best estimate by Township officials of actual revenues and expenditures in the forthcoming fiscal year. See Note 2 of the Notes to the Financial Statements. In addition, the Township Board approved a fiscal year deficit budget (\$655,700) which exceeded beginning of the fiscal year fund balance by \$134,277. While no actual fund deficit occurred, such a deficit budget should be avoided.

General Fund

The General Fund is presented on Schedule 1 of this report. Revenues totaled \$489,353 and expenditures totaled \$430,307. In addition the General Fund transferred \$50,000 to the Improvement Revolving Fund. The fund balance at March 31, 2006 was \$530,469. As noted earlier, expenditures were materially lower than budgeted.

Improvement Revolving Fund

This fund is permitted by statute and is used to set aside monics for Township improvements. No more than the equivalent of 2 mills of the taxable value may be placed in the fund in ouc year, and the total may not exceed 5 mills of the current valuation. The statute also permits the Township Board to return portions to the General Fund at any time. The fund is classified as a Special Revenue Fund for which a budget is required.

For the audit year, this fund had earned interest of \$7,134 and a \$50,000 transfer from the General Fund. There was a balance of \$437,953 in this fund at March 31, 2006. See Schedule 2.

Cemetery Perpetual Care Fund

This fund is used to account for deposits for the perpetual care of cometery lots and for interest earned from such deposits. During the audit year deposits of \$10,360 remained in the fund which reflected a fund balance of \$98,714 at March 31, 2006. Of the fund balance, \$73,263 was non-expendable.

Property Tax Administration Fees

A 1% property tax administration fee, permitted by statute, was levied on all 2005 property taxes. Fees collected may be used only to offset such property tax administration costs as assessing, collecting and the review and appear process. As reflected on Schedule 6, costs for the audit year exceeded fees collected by \$27,615, so the Township was in compliance with statutory requirements. As of March 31, 2006, there are accumulated excess expenditures of \$252,614.

Property Tax Collections

The collection and distribution of the 2005 tax levy was handled in an excellent manner by the Township Treasurer. Deposits were made every few days and were intact. Payments to taxing units during the collection period were in accordance with statutory requirements.

Comments and Recommendations

Insurance and Surety Bond Coverage

Our examination disclosed that the Township has such insurance coverage as fire and lightning, liability, errors and omissions, equipment, crime and workmen's compensation. Board minutes indicate that coverage was reviewed during the audit year. The Clerk, Treasurer, their deputies, and the Supervisor are covered by surety bonds. There is also a blanket bond covering all employees.

Other Data

We are pleased to note the use of interest bearing bank accounts and investments which resulted in earned interest of over \$24,016 for the audit year. This is excellent, and we commend efforts of the Treasurer and Board members in this important area of financial management.

Payroll records reflect that proper procedures are being followed in payroll withholdings, remittances, federal and State reports, etc.

After completion of our audit, we will transmit two (2) copies of this report to the State Department of Treasury.

We again commend the Clerk and Treasurer for the excellent condition of the Township records. We further appreciate the courtesy extended our field auditor in the conduct of this audit.

Your confidence is respected. Please contact us if questions arise or assistance is needed.

FINANCIAL SECTION



REPORT OF INDEPENDENT AUDITOR

To the Township Board Kalkaska Township Kalkaska County Kalkaska, Michigan 49646

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of Kalkaska Township as of and for the year ended March 31, 2006, which collectively comprise the Township's basic financial statements as listed in the Table of Contents. These financial statements are the responsibility of the Township's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of Kalkaska Township at March 31, 2006, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Management's Discussion and Analysis are not a required part of the basic financial statements, but are supplementary information required by the GASB. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The schedules listed in the Table of Contents are presented for the purposes of additional analysis and are not a required part of the basic financial statements of Kalkaska Township. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly presented in all material respects in relation to the basic financial statements taken as a whole.

TOBIN & CO., P.C. September 7, 2006

Tolin o Co, C.C.

KALKASKA TOWNSHIP MANAGEMENT'S DISCUSSION AND ANALYSIS

As the Township Board of the Kalkaska Township, Kalkaska County, we offer readers of the township's financial statements this narrative overview and analysis of the financial activities of Kalkaska Township for the fiscal year ended March 31, 2006.

Financial Highlights

The assets of Kalkaska Township exceeded its liabilities at the close of the most recent fiscal year by \$1,502,097. Of this amount, \$557,370 may be used to meet the Township's General Fund ongoing obligations to citizens and creditors.

As of the close of the current fiscal year, Township's governmental funds reported combined ending fund balances of \$1,067,136, an increase of \$76,540 in comparison with the prior year. Of this amount, \$993,873 is available for spending at the Township's discretion.

At the end of the current fiscal year, unreserved fund balance for the general fund was \$530,469, or 125% of total general fund expenditures.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to Kalkaska Township's basic financial statements. The Township's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information, in addition to the basic financial statements themselves.

1. Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the Township's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the Township's financial position is improving or deteriorating.

The statement of activities presents information showing how the Township's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes, earned but unused eredits, and used but not paid expenses).

Both of the government-wide financial statements distinguish functions of the Township that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Township include: General Government, Public Safety, Road Projects, and Township Improvements. Kalkaska Township does not have any business-type activities.

2. Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Kalkaska Township, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of Kalkaska Township are categorized as governmental funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Kalkaska Township maintains two individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund and Improvement Revolving Fund, which are considered to be major funds. All Township government activities are included in these two funds.

The Township adopts an annual appropriated budget for its general fund and special revenue funds. A budgetary comparison statement has been provided for the general fund and other major funds to demonstrate compliance with this budget.

Fiduciary Funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial resources because the resources of those funds are not available to support the Township's own programs.

The basic Fiduciary fund financial statements can be found on page 14 of this report.

3. Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

General Fund Analysis and Highlights

Township General Fund operations were consistent with prior years in receipt of revenues and provision of services.

Condensed Financial Information

N	et	Α	SS	e	ts
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	Governmental and Total Activities		
	3/31/06	3/31/05	
Current Assets	\$ 1,094,081	\$ 1,013,585	
Capital Assets	408.016	424,463	
Total Assets	1,502,097	1,438,048	
Current Liabilities	44	1.575	
Total Liabilities	44	1,575	
Net Assets:			
Investment in Capital and Intangible Assets, net			
of related debt	408.016	424,463	
Restricted	73,263	65,738	
Unrestricted	1,020,774	946,272	
Total Net Assets	\$ <u>1.502.09</u> 7	\$ <u>1,436,473</u>	

Activities

		ental and Total tivities
	3/31/06	<u>3/31/05</u>
Program Revenues:		
Charges for Services	\$ 63,196	\$ 63,991
Operating Grants	32,796	35,188
General Revenues:		
Property Taxes	206,979	225,832
State Shared Revenues	175,870	172,166
Other	33,493	19,411
Total Revenues	512,334	516,588
Expenses:		
General Government	271,178	247,000
Public Safety	138,436	131,383
Public Works	34,223	25,470
Health and Welfare	2.917	1,338
Total Expenses	446.754	405,191
Change in Net Assets	\$ 65,580	<u>\$111,397</u>

Capital Asset and Debt Administration

Capital Assets

The Township's investment in capital assets for its governmental activities as of March 31, 2006, amounts to \$408,016. This investment in capital assets includes: land, township hall, parks facilities, cemetery buildings and equipment, fire and rescue trucks and equipment, and office equipment and computers. This is the first year that the total Township's investment in capital assets has heen assessed and reported. All of our government funds report capital outlays as expenditures. However, the cost of the assets is allocated over their useful lives.

Cash Assets

At the end of the current fiscal year, the Township had \$1,067,145 in cash and other spendable assets. The Township is limited by State law in how it can invest these funds and we have made no changes in our investment strategy in several years.

Long-term Debt

At the end of the current fiscal year, the Township had no debt outstanding.

Pension Plan

The Township makes contributions equal to approximately 11.5% of each employee's wage to Municipal Retirement Systems, Inc. on behalf of each participating employee. This is an expensed item in the budget and totaled \$10,709 for the fiscal year.

Currently Known Facts, Decisions, or Conditions

Kalkaska Township plans to improve approximately two miles of roads during the 2006-2007 fiscal year at a cost of approximately \$93,000. The Township hudgeted \$25,000 for annual cleanup to be held in September 2006, and budgeted a \$30,000 transfer to the Improvement Revolving Fund

Requests for Information

This financial report is designed to provide a general overview of Kalkaska Township's finances for all those with an interest in the Township's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Connie Winter, Clerk, Kalkaska Township, P.O. Box 855, Kalkaska, MI 49646.

Kalkaska Township Statement of Net Assets March 31, 2006

Assets	Primary Government Governmental Activities And Total
Cash Receivables Capital Assets	\$ 1,067,145 26,936
Land Other Capital Assets, Net of Depreciation	8,000 400,016
Total Capital Assets	408,016
Total Assets	_1,502,097
Liabilities	
Accounts Payable	44
Total Liabilities	44
Net Assets	
Invested in Capital Assets	408,016
Restricted for: Cemetery Perpetual Care Unrestricted	73,263 1.020,774
Total Net Assets	<u>\$ 1,502,097</u>

Kalkaska Township Statement of Activities For the Year Ended March 31, 2006

	Program Revenues			
Functions/Programs	Expense	Charges For Services	Operating Grants and Contributions	Total
Governmental Activities:				
Legislative General Government Public Safety Public Works Health and Welfare	\$ 25,4 245,7 138,4 34,4 2,5	702 33,144 436 18,504	\$ - 12,325 10,517 9,954	\$ (25,476) (200,233) (109,415) (12,721) (2,917)
Total Governmental Activities	<u>\$ 446.</u> ′	<u>754</u> \$ 63.196	<u>\$ 32.796</u>	(350,762)
General Revenues: Taxes State Grants Unrestricted Investment Earnings Miscellaneous				206,979 175,870 24.016 9.477
Total General Revenues				416.342
Change in Net Assets Net Assets – Beginning				65,580 1,436.473
Net Assets - Ending		•		<u>\$ 1,502,053</u>

Kalkaska Township Balance Sheet Governmental Funds March 31, 2006

	_G	eneral		ownship orovement	(Other	<u>Total</u>
Assets							
Cash in Bank Delinquent Taxes Receivable Due from other Funds Due from other Units	\$	530,478 26,901 35	\$	437,953 - - -	\$	98,714 - - -	\$ 1,067,145 26,901 35
Total Assets	<u>\$</u>	557 <u>,414</u>	<u>\$</u>	437,953	\$	98,714	\$1.094.081
Liabilities and Fund Balances Liabilities:							
Accounts Payable	\$	44	\$	-	\$	-	\$ 44
Deferred Revenue		26,901				<u> </u>	26,901
Total Liabilities		26,945				<u>-</u>	26,945
Fund Balances:							
Reserved		530.460				73,263	73,263
Unreserved Unreserved Reported in Nonmajor:		530,469		437,953		-	968,422
Permanent Fund		-		_		25.451	25,451
2 3.11							
Total Fund Balances		530,469		437,953	_	98,714	<u> 1,067.136</u>
Total Liabilities and Fund Balances	<u>\$</u>	557.414	<u>\$</u>	437.953	<u>\$</u>	98.714	
Amounts reported for governmental activities on the statement of net assets are different because: Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.					408,016		
Delinquent property taxes received after 60 days are recognized as r statement of net assets.	evenu	es and not d	leferr	ed for the			26,901
Net assets of governmental activities.							<u>\$ 1.502.053</u>

See Accompanying Notes to Basic Financial Statements

Kalkaska Township Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the Year Ended March 31, 2006

	G	eneral		ownship provement	(Other		Total
Revenues								
Taxes	\$	213,040	\$	-	\$	-	\$	213,040
Federal Grants		4,800		-		-		4,800
State Grants		185,824		-		-		185,824
Charges for Services		51,648		-		7,525		59,173
Interest and Rents		19,209		7,134		2,835		29,178
Other	_	14,832	_		_		_	14,832
Total		489,353		7,134		10,360		506,847
Expenditures								22.102
Legislative		23,193		-		-		23,193
General Government		169,599		-		-		169,599
Public Safety		101,125		-		-		101,125
Public Works		34,223		-		-		34,223
Health and Welfare		2,917		-		-		2,917
Other		58,595		-		-		58,595
Capital Outlay	-	40,655	_		_	-	_	40.655
Total	_	430,307	_	<u>-</u>	_	<u>-</u>	_	430,307
Excess Revenues (Expenditures)		59,046		7,134		10,360		76,540
Other Financing Sources (Uses)								
Operating Transfers In		-		50,000		-		50,000
Operating Transfers (Out)	_	(50,000)	_	-			_	(50.000)
Total	_	(50,000)		50.000		<u>-</u>	_	<u>-</u>
Excess Revenues (Expenditures) and								
Other Financing Sources (Uses)		9,046		57,134		10,360		76,540
Fund Balance – Beginning of Year		521,423		380.819		88.354		
Fund Balance - End of Year	\$	530,469	<u>\$</u>	437.953	<u>\$</u>	<u>98,714</u>		
Governmental funds defer property tax revenues received more than 60 resources for the fund financial statements. In the statement of activ Governmental funds report capital outlays as expenditures. However, in is allocated over their estimated useful lives and reported as depreci	ities t the s	these are not tatement of a	defer activit	red. ties the cost (of tho	se assets	ion	5,487
exceeded capital outlays in the current year.							_	<u>(16.447</u>)
Change in Net Assets of Governmental Activities.							<u>\$</u>	65,580

See Accompanying Notes to Basic Financial Statements

Kalkaska Township Statement of Fiduciary Net Assets March 31, 2006

Assets	Agency Funds
Cash	\$ 6,424
Total Assets	6,424
Liabilities	
Undistributed Taxes and Interest Due to Other Units of Government Due to Other Funds	6,214 175 35
Total Liabilities	6,424
Net Assets	<u>\$</u>

Kalkaska Township Notes to Financial Statements March 31, 2006

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

Kalkaska Township is a general law township located in Kalkaska County. Population as of the 2000 census was 4,830, and the taxable value is \$149,143,919.

The Township's basic financial statements include the accounts of all Township operations. The criteria for including organizations within the Township's reporting entity, as set forth in GASB No. 14, "The Financial Reporting Entity" includes oversight responsibility, fiscal dependency and whether the financial statements would be misleading if data were not included.

Based on the above criteria, there are no other organizations included in these financial statements.

B. Basis of Presentation

The government-wide financial statements (the statement of net assets and the statement of changes in net assets) report information on all of the activities of the Township. The effect of interfund activity, within the governmental activities column, has been removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given program are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific program. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given program and 2) operating or capital grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Fund Financial Statements:

The Township segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. These statements present each major fund as a separate column on the fund financial statements; all non-major funds are aggregated and presented in a single column.

Governmental funds are those funds through which most governmental functions typically are financed. The measurement focus of governmental funds is on the sources, uses and balance of current financial resources. The Township has presented the following governmental funds:

<u>General Fund</u> — This fund is used to account for all financial transactions not accounted for in another fund, including the general operating expenditures of the Township. Revenues are derived primarily from property taxes, state distributions or grants, and other intergovernmental revenues.

Special Revenue Funds – These funds are used to account for specific governmental revenues (other than expendable trusts and major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action.

<u>Permanent Funds</u> – These funds are used to account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting governments programs.

Fiduciary Funds

These funds are used to account for assets held in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

Kalkaska Township Notes to Financial Statements March 31, 2006

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Measurement Focus/Basis of Accounting

Measurement focus refers to what is being measured; basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

The government-wide statements are reported using the economic resources measurement focus and the accrual basis of accounting. The economic resources measurement focus means all assets and liabilities (whether current or non-current) are included on the statement of net assets and the operating statements present increases (revenues) and decreases (expenses) in net total assets. Under the accrual basis of accounting, revenues are recognized when earned. Expenses are recognized at the time the liability is incurred.

Governmental fund and agency fund financial statements are reported using the current financial resources measurement focus and are accounted for using the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual; i.e., when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The Township considers property taxes as available if they are collected within 60 days after year end. A one-year availability period is used for recognition of all other Governmental Fund revenues. Expenditures are recorded when the related fund liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences are recorded only when payment is due.

The revenue susceptible to accrual are property taxes, franchise fees, licenses, charges for service, interest income and intergovernmental revenues. All other governmental fund revenues are recognized when received.

D. Budgets

The General Fund and Special Revenue Funds are under formal budgetary control. Budgets shown in the required supplementary schedules for these funds were prepared on a basis not significantly different from the modified accrual basis used to reflect aetual results and consist only of those amounts contained in the formal budget approved and amended by the Township.

In the body of the financial statements and the required supplementary schedules, the Township's actual and budgeted expenditures for the budgetary funds have been shown on a functional basis. The approved budgets for these funds were adopted to the activity or cost center level.

For budgetary purposes appropriations lapse at fiscal year end.

E. <u>Capital Assets</u>

Capital assets, which includes property, plant, and equipment, are reported in the applicable governmental column in the government-wide financial statements. All capital assets are valued at historical cost or estimated historical cost if actual historical is not available. Donated assets are valued at their fair market value on the date donated. Repairs and maintenance are recorded as expenses. Renewals and betterments are capitalized. Interest is capitalized during the construction period on property, plant and equipment.

Assets capitalized have an original cost of \$2,500 to \$5,000 or more and over one year of useful life. Depreciation has been calculated on each class of depreciable property using the straight-line method. Estimated useful lives are as follows:

Land Improvements	20 years
Buildings	40 years
Building Improvements	25 years
Vehicles	10 years
Furniture and Fixtures	10 years
Equipment	5 years

Kalkaska Township Notes to Financial Statements March 31, 2006

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

F. Property Tax Procedures and Collections

Properties are assessed as of December 31 and the related property taxes become a lien the following July 1 and/or December 1. Real property taxes are collected by the Township Treasurer through February 28 of each year. As of March 1, uncollected real property taxes are returned delinquent to, and collected by, the County Treasurer. Personal property taxes remain the responsibility of the Township Treasurer to collect. It is the policy of the Township to record the real property taxes in the year of levy.

During the collection period prior to March 1, the Township Treasurer makes distribution of the property tax collections to the various taxing units (County, School District, etc.) as required by statute.

For the fiscal year the Township levied property taxes as follows:

		Taxable	Millage
	SEV	Value	Rate
General Operating	\$191,552,500	\$149,143,919	.9652

G. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

- A. We noted no violations of legal provisions and/or contractual provisions of various agreements related to financial matters.
- B. All funds had positive fund balances at March 31, 2006.
- C. Public Act 621 of 1978, Section 18, provides that a local unit shall not incur expenditures in excess of the amount appropriated. For the year ended March 31, 2006, no cost center exceeded its budget.

NOTE 3 - DEPOSITS WITH FINANCIAL INSTITUTIONS

A. Legal Provisions for Deposits and Investments

Act 20, Public Acts of 1943, as amended by Act 217, Public Acts of 1982, and Act 196, Public Acts of 1997, states that the Township, by resolution, may authorize the Treasurer to invest surplus funds as follows:

- (1) In bonds and other direct obligations of the United States or an agency or instrumentality of the United States.
- (2) In certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank which is a member of the Federal Deposit Insurance Corporation or a savings and loan association which is a member of the Federal Savings and Loan Insurance Corporation or a credit union which is insured by the National Credit Union Administration, but only if the bank, savings and loan association, or credit union complies with subsection (2).

Kalkaska Township Notes to Financial Statements March 31, 2006

NOTE 3 - DEPOSITS WITH FINANCIAL INSTITUTIONS (Continued)

A. Legal Provisions for Deposits and Investments (Continued)

- (3) In commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and which matures not more than 270 days after date of purchase.
- (4) Repurchase agreements consisting of instruments defined in (1) above.
- (5) In bankers' acceptances of United States Banks.
- (6) Obligations of the State of Miehigan or any of its political subdivisions that at the time of purchase are rated as investment grade by not less than one standard rating service.
- (7) In mutual funds registered under the investment company Act of 1940 with the authority to purchase only investment vehicles that are legal for direct investment by local units of government in Michigan.

B. Types of Deposits and Investments

The Township had \$1,089,823 deposited with local financial institutions at March 31, 2006 with a carrying value of \$1,067,145. Interpreting the FDIC insurance coverage of \$100,000 of demand deposits and \$100,000 of time deposits per financial institution, the Township had \$747,127 of uninsured deposits at March 31, 2006.

NOTE 4 - RECEIVABLES

\$26,901 of receivables of governmental activities represents delinquent property taxes and \$35 represents mobile home park fees.

NOTE 5 - CAPITAL ASSETS

Governmental Activities:	03/31/05	Additions	<u>Dispositions</u>	<u>03/31/06</u>
Land	\$ 8,000	\$ -	\$ -	\$ 8,000
Buildings and Improvements	283,790	-	-	283,790
Equipment	126,228	24,932	=	151,160
Vehicles	310,495	<u> </u>		310.495
	728,513	24,932	-	753,445
Less Accumulated Depreciation	(304,050)	(41,379)	-	(345,429)
Governmental Activities Capital				
Assets, Net	<u>\$ 424,463</u>	<u>\$ (16.447</u>)	<u>\$</u>	\$ 408.016

NOTE 6 - TRANSFERS BETWEEN FUNDS

During the audit year the General Fund transferred \$50,000 to the Improvement Revolving Fund.

NOTE 7 - LONG-TERM DEBT

The Township has no long-term debt and no such borrowing is anticipated in the near future.

NOTE 8 - INVENTORIES

Kalkaska Township does not maintain a substantial inventory of supplies or materials. Purchases are normally made as needed, and the items are recorded as expenses when purchased.

Kalkaska Township Notes to Financial Statements March 31, 2006

NOTE 9 - PENSION PLAN

The Township participates in a defined contribution pension plan administered by Municipal Retirement Systems, Inc. By Board resolution, the Township pays a contribution of 11.5% of annual compensation.

The plan covers all elected officials and the assessor with 100% immediate vesting upon early retirement, termination of service, death, disability, or normal retirement. Required Township contributions of \$10,709 were paid for the audit year. Covered compensation for the audit year was \$93,121 out of total employee compensation of \$148,415.

The Township provides social security coverage for its officials and employees.

NOTE 10 - CONTINGENT LIABILITIES

Township officials are aware of no material contingent liabilities as of March 31, 2006.

NOTE 11- COMPENSATED ABSENCES

The Township assessor is entitled by contract to fifteen paid vacation days and five paid sick days per year. All compensated absence time must be used prior to year end with no accumulation.

NOTE 12- RISK MANAGEMENT

The Township is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the audit year the Township addressed these risks through the purchase of commercial insurance through Municipal Underwriters of Michigan. There was no significant reduction of insurance coverage from prior years nor have the amounts of any settlements exceeded insurance coverage in any of the past three fiscal years.

NOTE 13- LEASE

The Township leases the land upon which its offices and fire department are located for \$1 per year under a 99-year lease expiring in 2082.

SUPPLEMENTAL DATA SECTION

Kalkaska Township Statement of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual General Fund

Schedule 1 Page 1

For the Year Ended March 31, 2006

Revenues	Budgetary Original	Amounts Final	Actual	Variance Favorable (Unfavorable)
Taxes: Current Taxes Delinquent Taxes Swamp Tax Other Property Taxes	\$ 110,000 1,400 22,000	\$ 110,000 1,400 22,000	\$ 119,494 15,536 22,493 5	\$ 9,494 14,136 493 5
Special Assessments Penalties and Interest on Taxes	1,600	1,600	11,548 888	9,948 888
Property Tax Administration Fees Federal Grants: Homeland Security	40,000	40,000 4,800	43,076 4,800	3,076
State Grants: State Shared Revenues	168,000	168,000	175,870	7,870
Bankhead Jones Metro Act Charges for Services:	-	-	929 9,025	929 9,025
Summer Tax Collection Cemetery Sales Fire Protection	15,000 2,000 5,000 15,000	15,000 2,000 5,000 15,000	15,233 7,859 7,552 18,504	233 5,859 2,552 3,504
Land Splits Interest and Rents: Interest Rents and Royalties	5,000 4,000	5.000 4,000	2,500 14,047 5,162	2,500 9,047 1,162
Other: Donations Refunds and Reimbursements Sale of Fixed Assets	- - -	- -	10,517 3,688 627	10,517 3,688 627
Total Revenues	389,000	393,800	489,353	95,553
Expenditures		·		
Legislative: Township Board: Salarics and Wages Supplies Legal and Contractual	-	- - -	6,000 888 6,332	- - -
Maintenanee and Repairs Printing and Publishing Other	- - -	- -	455 364 9.154	- - -
Total	46.500	54,500	23,193	31.307
Total Legislative	46,500	54.500	23.193	31,307

Kalkaska Township Statement of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual General Fund

Schedule 1 Page 2

For the Year Ended March 31, 2006

Expenditures (Continued)	Budgetary Original	Amounts Final	<u>Actual</u>	Variance Favorable (Unfavorable)
General Government: Township Supervisor: Salaries and Wages			6.500	_
Total	6,500	6,500	6,500	-
Elections: Salaries and Wages Supplies Printing and Publishing		-	2,370 972 60	- -
Total	17,000	7,000	3,402	3,598
Assessor: Salaries and Wages Supplies Tax Collection Other	- - -	- - -	44,756 1,003 2,975 395	- - -
Total	54,000	54,000	49,129	4,871
Clerk: Salaries and Wages Supplies Total	23,500	23,500	16,000 1,081	6.419
Board of Review: Salaries and Wages Printing and Publishing	-	-	455 22	
Total	2,000	2.000	477	1,523
Treasurer: Salaries and Wages Salaries and Wages - Deputy Supplies Printing and Publishing Tax Collection	- - - -	- - - -	20,000 2,376 195 14 9,985	- - - -
Total	39,200	39,200	32.570	6,630

Kalkaska Township Statement of Revenues, Expenditures and Changes in Fund Balance – Budget and Aetual General Fund

Schedule 1 Page 3

For the Year Ended March 31, 2006

Expenditures (Continued)	<u>Budgetary</u> Original	Amounts Final	Actual	Variance Fayorable (Unfavorable)
General Government (Continued):				
Township Hall and Grounds:				
Salaries and Wages	-	-	1,853	-
Supplies	-	-	527	-
Public Utilities	-	-	9,157	-
Maintenance and Repairs			2.275	
Total	30,000	30,000	13.812	16,188
Cemetery:				
Salaries and Wages	-	-	20,602	_
Supplies	-	-	1,363	-
Public Utilities	-	-	12,124	-
Maintenanee and Repairs	-	-	11,367	-
Other			1,172	
Total	69,000	59.000	46,628	12,372
Total General Government	241,200	221,200	169,599	51,601
Public Safety:				
Police Protection:				
Contractual Services			19.184	-
Total	20.000	20,000	19,184	816
Fire Protection:				
Salaries and Wages	<u>-</u>	-	28,752	_
Supplies and Small Tools	-	_	8,208	_
Gas and Oil	_		3,401	_
Outside Services	-	-	3,191	-
Education and Training	-	-	4,166	-
Public Utilities	-	-	12,466	-
Repairs and Maintenance - Vehicles	-	-	9,182	-
Repairs and Maintenance - Building	-	-	1,605	-
Repairs and Maintenance - Radio/Other	-	-	9,012	-
Other		<u> </u>	1,958	
Total	14 <u>6,000</u>	142,000	81,941	60.059
Total Public Safety	166,000	<u> 162.000</u>	101.125	60,875

Kalkaska Township Statement of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual General Fund For the Year Ended March 31, 2006

Schedule 1 Page 4

	Budgetary Amounts				Variance Favorable	
Expenditures (Continued)		<u>Original</u>	<u>Final</u>	Actual	(Unfavorable)	
Public Works:						
Road Maintenance and Improvements		100,000	98,200	-	98,200	
Township Cleanup		25,000	25,000	21,750	3,250	
Street Lighting		6,000	6,000	3,670	2,330	
Special Assessments		000,01	<u>17,800</u>	8,803	<u>8,997</u>	
Total Public Works		141,000	<u>147,000</u>	34,223	112.777	
Health and Welfare:						
Hospital Subsidy		5.000	5,000	2.917	2.083	
Total Health and Welfare		5,000	5,000	2,917	2,083	
Recreation and Culture		10,000	15,000		15,000	
Other:						
Employee Benefits and Insurance		72,000	89,000	54,495	34,505	
Numbering System and 911		1,000	1,000	350	650	
Unallocated		15,000	15,000	1,250	13,750	
Industrial Growth		5,000	5,000	2,500	2,500	
Contingencies		20.000	20,000		20,000	
Total Other		113,000	130,000	58,595	<u>71.405</u>	
Capital Outlay		246,000	264,800	40,655	224.145	
Total Expenditures		968,700	999,500	<u>430.307</u>	569.193	
Excess Revenues (Expenditures)		(579,700)	(605,700)	59.046	664,746	
Other Financing Sources (Uses)						
Operating Transfers In		-	-	-	•	
Operating Transfers (Out)		(50,000)	(50,000)	<u>(50.000)</u>	-	
Total		(50,000)	(50,000)	(50,000)	-	
Excess Revenues (Expenditures) and Other Financing Sources (Uses)	(1)	<u>\$ (629,700)</u>	<u>\$ (655.700)</u>	9,046	<u>\$ 664.746</u>	
Fund Balance - Beginning of Year				521,423		
Fund Balance – End of Year				<u>\$ 530,469</u>		

The Notes to the Basic Financial Statements are an integral part of this statement.

(1) Budgeted from Fund Balance

Kalkaska Township
Statement of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual
Improvement Revolving Fund
For the Year Ended March 31, 2006

Schedule 2

Revenues	Budgetary Original	/ Amounts Final	Actual	Variance Favorable (Unfavorable)
Revenues				
Earned Interest	\$ 3,500	\$ 3,500	\$ 7,134	\$ 3,634
Total	3,500	3,500	7,134	<u>3,634</u>
Expenditures	-			<u>-</u>
Excess Revenues (Expenditures)	3,500	3,500	7,134	3,634
Other Financing Sources (Uses) Operating Transfers In Operating Transfers (Out)	75,000	75,000	50,000	(25,000)
Total	<u>75.000</u>	75,000	50.000	(25,000)
Excess Revenues (Expenditures) and Other Financing Sources (Uses)	\$ 78,500	<u>\$ 78.500</u>	57,134	<u>\$ (21.366)</u>
Fund Balance - Beginning of Year			380.819	
Fund Balance - End of Year			<u>\$ 437.953</u>	

Kalkaska Township Statement of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual Cemetery Perpetual Care Fund For the Year Ended March 31, 2006

Schedule 3

	Budgetary Amounts Original Final		Actual	Variance Favorable (Unfavorable)	
Revenues					
Perpetual Care Deposits Earned Interest	\$ 2,000 1,400	\$ 2,000 1,400	\$ 7,525 2.835	\$ 5.525 1.435	
Total	3,400	<u>3,400</u>	10,360	6,960	
Expenditures					
Excess Revenues (Expenditures)	3,400	3,400	10,360	6,960	
Other Financing Sources (Uses) Operating Transfers In Operating Transfers (Out)	<u>.</u>		-	<u></u>	
Total					
Excess Revenues (Expenditures) and Other Financing Sources (Uses)	\$ 3,400	\$ 3,400	10,360	<u>\$ 6.960</u>	
Retained Earnings/Fund Balance - Beginning of Year			88.354		
Retained Earnings/Fund Balance - End of Year			<u>\$ 98.714</u>		

Kalkaska Township Statement of Changes in Assets and Liabilities All Agency Funds For the Year Ended March 31, 2006 Schedule 4

	Trust and Agency Fund			
Access	Balance 3/31/05	Additions	Deductions	Balance 3/31/06
Assets Cash	\$ <u>864</u>	\$ 47,513	<u>\$ 48,167</u>	\$ 210
Total Assets	<u>\$ 864</u>	<u>\$ 47,513</u>	<u>\$ 48.167</u>	<u>\$ 210</u>
Liabilities Undistributed Taxes and Interest Due to Other Units of Government Due to Other Funds	\$ - 720 144	\$ - 46,968 545	\$ - 47,513 654	\$ - 175 35
Total Liabilities	<u>\$ 864</u>	<u>\$ 47.513</u>	<u>\$ 48.167</u>	<u>\$ 210</u>
	Balance	Current Tax Col		Balance
Assets	3/31/05	<u>Additions</u>	<u>Deductions</u>	3/31/06
Cash	<u>\$ 61,355</u>	<u>\$ 4,222,206</u>	<u>\$ 4,277,347</u>	<u>\$ 6,214</u>
Total Assets	<u>\$61,355</u>	<u>\$ 4,222.206</u>	<u>\$ 4,277,347</u>	<u>\$ 6.214</u>
<u>Liabilities</u> Undistributed Taxes and Interest Due to Other Units of Government Due to Other Funds	\$ 61,355	\$ 4,222,206 - -	\$ 4,277,347 - -	\$ 6,214
Total Liabilities	<u>\$ 61,355</u>	<u>\$ 4,222,206</u>	<u>\$ 4.277.347</u>	\$ 6,214
		Tota	n1	
Assets	Balance 3/31/05	Additions	Deductions	Balance 3/31/06
Cash	<u>\$ 62.219</u>	<u>\$ 4,269,719</u>	\$ 4.325 <u>,514</u>	<u>\$ 6,424</u>
Total Assets	\$ 62,219	<u>\$ 4,269,719</u>	<u>\$4,325,514</u>	<u>\$ 6,424</u>
Liabilities Undistributed Taxes and Interest Due to Other Units of Government Due to Other Funds	\$ 61,355 720 144	\$ 4,222,206 46,968 545	\$ 4,277,347 47,513 654	\$ 6.214 175 35
Total Liabilities	\$ 62,219	<u>\$_4.269.719</u>	<u>\$ 4,325,514</u>	<u>\$ 6,424</u>

Kalkaska Township 2005 Property Tax Levy and Collections For the Year Ended March 31, 2006

Schedule 5

	Millage <u>Rate</u>	Adjusted Levy	Collected	Returned <u>Delinquent</u>
County	3.6550	\$ 798,607	\$ 685,318	\$ 113,289
Hospital	1.7000	247,509	210,083	37.426
Public Transit	0.2447	35,611	30,251	5,360
Commission on Aging	0.2500	36,385	30,908	5,477
Library	0.2500	36,385	30,908	5,477
Animal Control/Recycling	0,2500	36,385	30,908	5,477
Sportsplex	0.7313	103,858	88,217	15,641
State Education	6.0000	896,254	785,638	110,616
School District	20.1000	1,861,208	1,600,199	261,009
Intermediate School District	2.9589	446,279	391,874	54,405
Township - General	0.9652	140,517	119,494	21,023
State - IFT		43,634	43,634	· -
Village		49,577	45,753	3,824
Special Assessments		11.622	9,106	2,516
Total		<u>\$ 4.743.831</u>	\$4,102,291	<u>\$ 641,540</u>

Percent of Levy Collected

86.48%

Schedule 6

Kalkaska Township Statement of Revenues, Expenditures and Balance Property Tax Administration Fees For the Year Ended March 31, 2006

R	ev	en	u	2.5

Prop	Property Tax Administration Fees						\$	43.076	
Tota	al Revenues								43,076
<u>Exp</u>	<u>enditures</u>								
Boa Trea Tax Use	essor rd of Review asurer – 60% Roll Expense of Building arance and Fr	es							49,129 477 9,600 9,985 500 1,000
Tota	Total					-	70.691		
Excess Revenues (Expenditures)					(27,615)				
Excess Revenues (Expenditures) - Prior Years			(1)		(224,999)				
Acc	umulated Exc	ess Re	venues (Expen	iditures)				<u>\$</u>	(252.614)
(1)	Prior 1995-96 1996-97 1997-98 1998-99 1999-00 2000-01 2001-02 2002-03 2003-04 2004-05	<u> </u>	22,324 4,548 1,376 16,371 21,406 22,120 27,733 23,863 24,821 30,523 29,914						
		<u>s</u>	<u>224.999</u>						